2019 Annual Implementation Plan

for improving student outcomes

Pakenham Primary School (5527)



Submitted for review by Gail Butterworth (School Principal) on 01 February, 2019 at 11:52 AM Endorsed by Mark Anderson (Senior Education Improvement Leader) on 11 February, 2019 at 09:46 AM Endorsed by Amy Lee BUCHTMANN (School Council President) on 09 May, 2019 at 02:18 PM

Self-evaluation Summary - 2019

Pakenham Primary School (5527)

	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.		he 6 High-impact Improvement Initiatives are	Self-evaluation Level	Evidence and Analysis
			Building practice excellence	Evolving	
Excellence in :eaching and learning	a a e		Curriculum planning and assessment	Evolving	
			Evidence-based high-impact teaching strategies	Emerging moving towards Evolving	
			Evaluating impact on learning	Evolving	

	Building leadership teams	Evolving moving towards Embedding	
siona rship	Instructional and shared leadership	Evolving	
Professional leadership	Strategic resource management	Evolving	
e .	Vision, values and culture	Evolving	

te for	Empowering students and building school pride	Emerging moving towards Evolving	
climate rning	Setting expectations and promoting inclusion	Emerging moving towards Evolving	
sitive c lear	Health and wellbeing	Emerging moving towards Evolving	
Positi	Intellectual engagement and self-awareness	Emerging moving towards Evolving	

c	Building communities	Evolving	
unity nent ii ing	Global citizenship	Emerging	
Commu ngagem learni	Networks with schools, services and agencies	Evolving	
G	Parents and carers as partners	Emerging moving towards Evolving	

Enter your reflective comments	As we are not yet operating as a school, we will reflect on and update our self evaluation at mid year.	
Considerations for 2019	Confidential cohorts need to be added after census.	
Documents that support this plan		

SSP Goals Targets and KIS

Goal 1	To enhance the learning growth and achievement of every student through the implementation of an instructional model for Literacy.
Target 1.1	The percentage of students in the top two bands of NAPLAN in reading will be 25% by 2022.
Target 1.2	The percentage of students in the top two bands of NAPLAN in writing will be 25% by 2022.
Key Improvement Strategy 1.a Building practice excellence	Develop an inquiry cycle to reflect the Literacy Instructional Model for use by PLC's.
Key Improvement Strategy 1.b Building leadership teams	Build an effective Leadership Team with a clear sense of shared purpose to monitor the implementation of our improvement work.
Goal 2	To build a positive, supportive school community that fosters a safe, orderly environment.
Target 2.1	The Attitudes to School Survey data will show a 90% positive response for 'School Connectedness' by 2022.
Key Improvement Strategy 2.a Empowering students and building school pride	Work collaboratively within the school and with the Cardinia Council to develop and implement a Student VAL (Voice, Agency & Leadership) model.

Key Improvement Strategy 2.b Building communities	Work collaboratively with local ELC's and schools to develop a transition program from Kindergarten into school and from Year 6 into Year 7.
Key Improvement Strategy 2.c Setting expectations and promoting inclusion	Ensure a safe and orderly learning environment for all students.
Goal 3	All students actively engage with learning and take increasing responsibility for monitoring their progress.
Target 3.1	The Attitudes to School Survey data will show a 90% positive response for 'Attitudes to Attendance' by 2022.
Target 3.2	Attendance rates Prep to Year 6 will average 90% by 2022.
Key Improvement Strategy 3.a Evidence-based high-impact teaching strategies	Provide Professional Learning to the staff in relation to PLC collaboration, Practice Principles & HITS
Key Improvement Strategy 3.b Evidence-based high-impact teaching strategies	Staff work collaboratively to develop engaging and targeted lessons for all students.

Select Annual Goals and KIS

Four Year Strategic Goals	Is this selected for focus this year?	Four Year Strategic Targets	12 month target The 12 month target is an incremental step towards meeting the 4-year target, using the same data set.
To enhance the learning growth and achievement of every student through the implementation of an instructional model for Literacy.	Yes	The percentage of students in the top two bands of NAPLAN in reading will be 25% by 2022.	The percentage of students in the top two bands of NAPLAN in reading will be 20% by the end of 2019. The average effect size for student improvement will be 0.4 based on comparative data from Fountas and Pinnell assessments. Teacher judgements will reflect 20% of students working above the expected level in reading.
		The percentage of students in the top two bands of NAPLAN in writing will be 25% by 2022.	The percentage of students in the top two bands of NAPLAN in writing will be 20% by the end of 2019. The average effect size for student improvement will be 0.4 based on comparative data from pre and post writing assessments. Teacher judgements will reflect 20% of students working above the expected level in writing.

To build a positive, supportive school community that fosters a safe, orderly environment.	Yes	The Attitudes to School Survey data will show a 90% positive response for 'School Connectedness' by 2022.	The Attitudes to School Survey data will show a 80% positive for 'School Connectedness' by the end of 2019.
All students actively engage with learning and take increasing responsibility for monitoring their progress.	No	The Attitudes to School Survey data will show a 90% positive response for 'Attitudes to Attendance' by 2022.	
		Attendance rates Prep to Year 6 will average 90% by 2022.	

Goal 1	To enhance the learning growth and achievement of every student through the implementation of an instructional model for Literacy.
12 Month Target 1.1	The percentage of students in the top two bands of NAPLAN in reading will be 20% by the end of 2019. The average effect size for student improvement will be 0.4 based on comparative data from Fountas and Pinnell assessments. Teacher judgements will reflect 20% of students working above the expected level in reading.
12 Month Target 1.2	The percentage of students in the top two bands of NAPLAN in writing will be 20% by the end of 2019. The average effect size for student improvement will be 0.4 based on comparative data from pre and post writing assessments. Teacher judgements will reflect 20% of students working above the expected level in writing.

Key Improvement Strategies	Is this KIS selected for focus this year?	
KIS 1 Building practice excellence	Develop an inquiry cycle to reflect the Literacy Instructional Model for use by PLC's.	Yes
KIS 2 Building leadership teams	Build an effective Leadership Team with a clear sense of shared purpose to monitor the implementation of our improvement work.	Yes
Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention.	As a new school it is integral that there is consistency of practice within the PLC's. We do no	ot have current school data.
Goal 2	To build a positive, supportive school community that fosters a safe, orderly environment.	
12 Month Target 2.1	The Attitudes to School Survey data will show a 80% positive for 'School Connectedness' by	y the end of 2019.
Key Improvement Strategies		Is this KIS selected for focus this year?
KIS 1 Empowering students and building school pride	Work collaboratively within the school and with the Cardinia Council to develop and implement a Student VAL (Voice, Agency & Leadership) model.	No
KIS 2 Building communities	Work collaboratively with local ELC's and schools to develop a transition program from Kindergarten into school and from Year 6 into Year 7.	Yes
KIS 3 Setting expectations and promoting inclusion	Ensure a safe and orderly learning environment for all students.	Yes

Explain why the school has selected this KIS as a focus for this year. Please make reference to the self-evaluation, relevant school data, the progress against School Strategic Plan (SSP) goals, targets, and the diagnosis of issues requiring particular attention. In our founding year it is integral to begin with a safe, supportive and inclusive learning environment. We value the importance of empowering students and would like the students to be involved in school and community decision making.

Define Actions, Outcomes and Activities

Goal 1	To enhance the learning growth and achievement of every student through the implementation of an instructional model for Literacy.
12 Month Target 1.1	The percentage of students in the top two bands of NAPLAN in reading will be 20% by the end of 2019. The average effect size for student improvement will be 0.4 based on comparative data from Fountas and Pinnell assessments. Teacher judgements will reflect 20% of students working above the expected level in reading.
12 Month Target 1.2	The percentage of students in the top two bands of NAPLAN in writing will be 20% by the end of 2019. The average effect size for student improvement will be 0.4 based on comparative data from pre and post writing assessments. Teacher judgements will reflect 20% of students working above the expected level in writing.
KIS 1 Building practice excellence	Develop an inquiry cycle to reflect the Literacy Instructional Model for use by PLC's.
Actions	Develop an instructional model for literacy during the Staff Induction night away Refine the instructional model during recall week (21-25 January) Create an inquiry cycle to reflect the role of the PLCs in implementing the instructional model for literacy during recall week (21-25 January) Provide professional learning in relation to 'best practice' literacy instruction during recall week (21-25 January) Purchase relevant Literacy resources Develop the capacity of team leaders to implement and reflect on the Literacy Inquiry Cycle
Outcomes	Staff develop an understanding of 'best practice' literacy instruction Staff collaboratively implement the Literacy Inquiry Cycle Staff adhere to team expectations as agreed in the PLC meeting Data is used consistently to target teaching and intervention strategies Implementation of the Literacy Inquiry Cycle is a goal for all teaching staff and is reflected on during PLC meetings and PDPs Team leaders work together during leadership meetings to reflect on the implementation of the Literacy Inquiry Cycle

Success Indicators	Quantitative The percentage of students in the top two bands of NAPLAN in reading will be 20% by the end of 2019. The percentage of students in the top two bands of NAPLAN in writing will be 20% by the end of 2019. Qualitative Feedback at leadership meetings Attendance at Literacy Professional Learning sessions Artefact Meeting minutes Literacy Inquiry Cycles documented (Reading and Writing) Instructional Model documented					
Activities and Milestones		Who	Is this a PL Priority	When	Budget	
Literacy Professional Learning		✓ Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used	
Purchase Resources		☑ Leadership Team	PLP Priority	from: Term 1 to: Term 2	\$5,000.00	
Provide internal Professional Development and coaching		 ✓ Leadership Team ✓ PLC Leaders 	PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used	
Provide regular support to Literac	Provide regular support to Literacy and Team Leaders		PLP Priority	from: Term 1	\$0.00	

		PLC Leaders		to: Term 4	Equity funding will be used	
Embed the use of regular formative assessment data/student work samples in PLCs		 ✓ Leadership Team ✓ Literacy Leader ✓ PLC Leaders ✓ Teacher(s) 	✓ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used	
Embed the use of the Reading an PLC Literacy planning	d Writing inquiry cycles to inform	 ☑ All Staff ☑ Leadership Team ☑ Literacy Leader ☑ PLC Leaders ☑ Teacher(s) 	✓ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used	
Develop the moderation practices to ensure consistency in teacher judgements in reading and writing		☑ All Staff	✓ PLP Priority	from: Term 2 to: Term 4	\$0.00 Equity funding will be used	
KIS 2 Building leadership teams	Build an effective Leadership Team with a clear sense of shared purpose to monitor the implementation of our improvement work.					
Actions	Establish clear roles and respons Develop consistency of practice a Develop a PLC handbook and im	stablish a SIT practice that regularly monitors the implementation of the AIP strategies. stablish clear roles and responsibilities of the SIT evelop consistency of practice across the PLC's. evelop a PLC handbook and implement across all PLC's rovide professional learning in relation to data analysis and consistency of practice				

	PLC teams to set a team goal in line with the PLC Maturity Matrix PLCs present their progress and share their knowledge and skills as part of leadership staff meetings at least once per term Teams reflect on their collaborative team goals as part of their PDPs					
Outcomes	SIT understands their roles and responsibilities Staff understand PLC expectations Staff adhere to team expectations as agreed in the PLC meeting Data is used consistently to target teaching and intervention strategies PLC Collaboration is a goal for all teaching staff and is reflected on during PLC meetings and PDPs					
Success Indicators	Quantitative PLC Maturity Matrix - improved from emerging/evolving to embedding in the selected team goal Qualitative Feedback at leadership meetings Attendance at Data Literacy Professional Learning sessions Artefact Completed documentation from the PLC handbook Meeting minutes					
Activities and Milestones		Who	Is this a PL Priority	When	Budget	
Data Literacy Professional Learning		☑ Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used	
Distribute leadership roles and responsibilities to support teacher collaboration for continuous improvement		 ✓ Leadership Team ✓ PLC Leaders ✓ Team Leader(s) 	PLP Priority	from: Term 1 to: Term 4	\$0.00	

Establish SIT data practices to analyse school wide data to monitor the implementation of the AIP		☑ Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00	
Prioritise collaboration of leadership and PLCs through timetabling an meeting structure		☑ Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00	
Goal 2	To build a positive, supportive sch	nool community that fosters a safe, o	orderly environme	∍nt.		
12 Month Target 2.1	The Attitudes to School Survey da	ata will show a 80% positive for 'Sch	ool Connectedne	ss' by the end of 2019.		
KIS 1 Building communities	Work collaboratively with local EL Year 7.	C's and schools to develop a transit.	ion program from	Kindergarten into scho	ol and from Year 6 into	
Actions	Work closely with local Kindergard Develop and implement a transition Work in collaboration with local se Students are empowered through	ndividual pre-enrolment meetings occur for all enrolled students and families Work closely with local Kindergartens and their staff to ensure information sharing occurs Develop and implement a transition into school program Work in collaboration with local secondary schools and their staff to ensure information sharing occurs Students are empowered through informal Student VAL sessions during transition Provide transition information to the parent community				
Outcomes	Students have formed relationship Students are aware of the school Students are prepared to begin so	tudents: tudents have made social connections with other students prior to beginning primary/secondary school tudents have formed relationships with staff and school leadership tudents are aware of the school expectations prior to starting school tudents are prepared to begin school and ready to learn at the beginning of Term 1 tudents feel consulted on school decision making				
	Parents: Parents have formed relationships Parents are aware of the school e	s with staff and school leadership expectations prior to their children sta	arting school			

	Parents have dedicated information sharing time and feel consulted Staff: Staff and school leaders have formed relationships with students and parents Staff have an understanding of the social, emotional and academic needs of their students					
Success Indicators	Qualitative: Developmental notes record Artefact: Transition Calendar Transition Enrolment forms Transition Parent Information presentation Meeting Minutes Quantitative: 2019/2020 Prep enrolment figures Parent Opinion Survey - Transitions to be 80% positive					
Activities and Milestones		Who	Is this a PL Priority	When	Budget	
Pre-enrolment Meetings		☑ Leadership Team	PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used	
Transition Meetings		☑ Teacher(s)	PLP Priority	from: Term 3 to: Term 4	\$1,000.00 Equity funding will be used	
Transition into school program		☑ Leadership Team	PLP Priority	from: Term 3	\$5,000.00	

				to: Term 4	Equity funding will be used		
Provide external support to build the capacity of all students in the Student Voice, Agency and Leadership		 All Staff Leadership Team School Leadership Team Student Wellbeing Coordinator Student(s) Wellbeing Team 	PLP Priority	from: Term 1 to: Term 4	\$0.00		
KIS 2 Setting expectations and promoting inclusion	Ensure a safe and orderly learning environment for all students.						
Actions	community. Review the behaviour expectation Collaboratively develop student b Staff complete Trauma/Calmer Cl Complete posters for expectation Provide professional learning arou consistency when implementing c Staff explicitly teach students the	Collaboratively develop and implement a model for Positive School-wide Behaviour expectations across the whole school community. Review the behaviour expectations of students Collaboratively develop student behaviour expectation matrix Staff complete Trauma/Calmer Classrooms training Complete posters for expectations, as per the student matrix Provide professional learning around how to use these posters with students to increase both student and staff understanding and consistency when implementing our school expectations Staff explicitly teach students the three school expectations within each area of the school as the posters are developed Develop student scenarios inconsistent with our school expectations to address collaboratively at staff, leadership and PLC meetings					
Outcomes	Students will behave in a safe and	tanding of the school expectations d orderly manner ake decisions in relation to expecte	d behaviours and	consequences			

	Staff will have a clear understanding of the school expectations Staff will implement consistent behaviour management practices and consequences Staff will demonstrate an understanding of the effects of trauma on the brain and the implications for this on student achievement Quantitative Attitudes to School Survey Classroom Behaviour - to be 80% positive School Staff Opinion Survey Staff safety and Wellbeing Module to be 80% positive Qualitative Student VAL Feedback Attendance at Trauma Professional Learning Artefact PSWB posters Student Behaviour Expectation Matrix						
Success Indicators							
Activities and Milestones		Who	Is this a PL Priority	When	Budget		
Trauma Professional Learning Sessions run by Kate Joyner School Psychologist		 ✓ All Staff ✓ Student Wellbeing Co- ordinator 	PLP Priority	from: Term 1 to: Term 4	\$2,000.00		
Provide regular internal coaching of staff on students engagement practices		☑ All Staff	PLP Priority	from: Term 1 to: Term 4	\$0.00		
Embed the use of the student beh	naviour maxtrix throughout the	All Staff	PLP Priority	from: Term 1	\$0.00		

	☑ Student(s)		to: Term 4	Equity funding will be used
Embed the use of the consequence calcuation document throughout the school	 ✓ All Staff ✓ Student(s) 	☑ PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used
Develop the attendance monitoring procedures to ensure tracking and followup	☑ Leadership Team ☑ Teacher(s)	PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used
Accurate referrals to school psychologist for attendance intervention	☑ All Staff	PLP Priority	from: Term 1 to: Term 4	\$0.00 Equity funding will be used
Accurate referrals to school psychologist for specific student behaviour management plans	☑ All Staff	PLP Priority	from: Term 1 to: Term 4	\$0.00

Equity Funding Planner

Equity Spending Totals

Category	Total proposed budget (\$)	Spend (\$)
Equity funding associated with Activities and Milestones	\$0.00	\$0.00
Additional Equity funding	\$0.00	\$0.00
Grand Total	\$0.00	\$0.00

Activities and Milestones

Activities and Milestones	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Totals			\$0.00	\$0.00

Additional Equity spend

Outline here any additional Equity spend for 2019	When	Category	Total proposed budget (\$)	Equity Spend (\$)
Totals			\$0.00	\$0.00

Professional Learning and Development Plan

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Literacy Professional Learning	☑ Leadership Team	from: Term 1 to: Term 4	 Planning Moderated assessment of student learning Collaborative Inquiry/Action Research team 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 ✓ Leadership partners ✓ Internal staff 	☑ On-site
Provide internal Professional Development and coaching	 ✓ Leadership Team ✓ PLC Leaders 	from: Term 1 to: Term 4	 Moderated assessment of student learning Collaborative Inquiry/Action Research team Formalised PLC/PLTs 	 Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions PLC/PLT Meeting 	 ✓ Leadership partners ✓ Internal staff 	☑ On-site
Provide regular support to Literacy and Team Leaders	 Leadership Team Literacy Leader PLC Leaders 	from: Term 1 to: Term 4	 Moderated assessment of student learning Formalised PLC/PLTs 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	 ✓ Leadership partners ✓ Internal staff 	☑ On-site
Embed the use of regular formative assessment data/student work samples in PLCs	 ✓ Leadership Team ✓ Literacy Leader 	from: Term 1 to: Term 4	 Moderated assessment of student learning Formalised PLC/PLTs 	Professional Practice Day	 ✓ Leadership partners ✓ Internal staff 	☑ On-site

	 ✓ PLC Leaders ✓ Teacher(s) 			 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 		
Embed the use of the Reading and Writing inquiry cycles to inform PLC Literacy planning	 All Staff Leadership Team Literacy Leader PLC Leaders Teacher(s) 	from: Term 1 to: Term 4	✓ Formalised PLC/PLTs	✓ PLC/PLT Meeting	 ☑ School improvement partnerships ☑ Internal staff 	☑ On-site
Develop the moderation practices to ensure consistency in teacher judgements in reading and writing	All Staff	from: Term 2 to: Term 4	 Moderated assessment of student learning Formalised PLC/PLTs 	 Formal School Meeting / Internal Professional Learning Sessions PLC/PLT Meeting 	 ✓ Leadership partners ✓ Internal staff 	☑ On-site
Data Literacy Professional Learning	☑ Leadership Team	from: Term 1 to: Term 4	 Moderated assessment of student learning Collaborative Inquiry/Action Research team Formalised PLC/PLTs 	 Professional Practice Day Formal School Meeting / Internal Professional Learning Sessions PLC/PLT Meeting 	 SEIL Leadership partners School improvement partnerships Internal staff 	☑ On-site
Prioritise collaboration of leadership and PLCs through	✓ Leadership Team	from: Term 1	✓ Planning✓ Preparation	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site

timetabling an meeting structure		to: Term 4	Formalised PLC/PLTs	PLC/PLT Meeting		
Trauma Professional Learning Sessions run by Kate Joyner School Psychologist	 ✓ All Staff ✓ Student Wellbeing Co- ordinator 	from: Term 1 to: Term 4	 ✓ Planning ✓ Formalised PLC/PLTs ✓ Individualised Reflection 	 ☑ Whole School Pupil Free Day ☑ Formal School Meeting / Internal Professional Learning Sessions ☑ PLC/PLT Meeting 	☑ Internal staff	☑ On-site
Provide regular internal coaching of staff on students engagement practices	☑ All Staff	from: Term 1 to: Term 4	☑ Formalised PLC/PLTs	✓ Formal School Meeting / Internal Professional Learning Sessions	✓ Internal staff	☑ On-site
Embed the use of the student behaviour maxtrix throughout the school	☑ All Staff ☑ Student(s)	from: Term 1 to: Term 4	Student voice, including input and feedback	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	✓ Internal staff	☑ On-site
Embed the use of the consequence calcuation document throughout the school	 ✓ All Staff ✓ Student(s) 	from: Term 1 to: Term 4	 Planning Collaborative Inquiry/Action Research team Formalised PLC/PLTs 	 ✓ Formal School Meeting / Internal Professional Learning Sessions ✓ PLC/PLT Meeting 	✓ Internal staff	☑ On-site